# Project Management

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#### The process at an environmental consulting firm

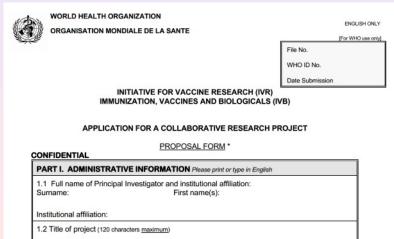
New work comes in two ways:

- 1. An established working relationship
- 2. A general announcement



#### Step 1: Call for proposals

- What is required? Know your guidelines
- Who pays for your time? What are the odds of having your proposal accepted?



#### Step 2: Identification and agreement on objectives

• Objectives statement: Scope of work



### Step 3: Budgeting

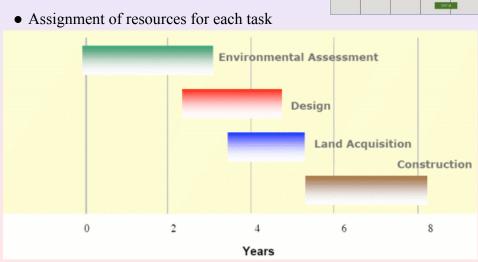
Client costs

• Internal resources



### Step 4: Timeline/project plan

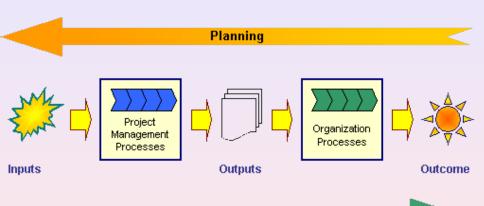
- Breakdown of project into smaller tasks
- Time of initiation and completion of each task



Step 5: Client agreement to proceed



#### Step 6: Implementation of project plan



**Implementing** 

#### Step 7: Evaluation of project



What is assessment?

## Step 8: Wrap up



#### Exercise

You're been asked to submit a proposal for evaluation of lead contamination in soils on K-Mart property. Your proposal is accepted, and it is time to complete the project plan:

- Summarize your proposal: What is your objective? How do you plan to meet it? How have you figured cost? What are your deliverables?
- Identify the key points of your project plan: What resources do you need? What is your timeline?
- How do you evaluate your project?